Teacher Evaluation Performance Rubric



- 1. Preparation for Instruction
 - Professional educators prepare for quality instruction using a comprehensive approach.
- 2. Use of Data to Inform Instruction
 - ✤ Professional educators use assessment data to inform instruction.
- 3. Instruction
 - Professional educators deliver quality instruction.
- 4. Interventions to Meet Diverse Needs
 - Professional educators increase the probability of advancing individual student achievement.
- 5. Classroom Environment
 - Professional educators establish a culture that is conducive to student wellbeing and learning.
- 6. Leadership
 - Professional educators are responsible for professional growth and positive leadership.
- 7. Professionalism
 - Professional educators have a responsibility to parents, students, the district, the public and to the education profession.

Copyright Focal Point with input from Harrison 1

Name: _____

Date:____

PERFORMANCE STANDARD #1: PREPARATION FOR INSTRUCTION *Professional educators prepare for quality instruction using a comprehensive approach.*

Educators should know and be able to:

1a. Establish a culture of high expectations for learning and achievement.

| S | | Unsa | TISFACTORY | Progr | ESSING | Profi | CIENT | Ехем | PLARY | |
|---------------|--|----------|---|--|--|---|--|--|--|--|
| EFFECTIVENESS | Expectations & Inclusion | the stat | ng practices maintain us quo and do not ute to the building of high expectations lents. | Acts in ways that of the building cu inclusion and high most students. | | | s reinforce and ding culture as one of expectations for <i>all</i> | ☐ Initiates and engages in problem- solving to advance the culture of the building as one of inclusion and high expectations for <i>all</i> students. | | |
| OF | H O H O H H H H H H H H H H | | | The classroom cu student improvem for most students outlines the steps achievement goals | ent efforts suitable and the teacher to meet student | that challenges <i>all</i> continuously impr to measure progres | ove. Develops a plan | ☐ Creates a culture of excellence in t classroom that focuses on stretchin student achievement for <i>all</i> studen groups. Differentiated plans to mee rigorous student achievement goals are developed and there is a system in place to continuously measure progress toward goal attainment. | | |
| INDICATC | NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE NDICUTE | | ce that achievement ations have been unicated to students | Achievement exp communicated we the achievement g enough for some s | ell to students and/or goals are not high | Achievement expected of a communicated in a and the teacher prohow students can a achievement goals | advance to students ovides example of neet challenging | reach rigorous ac | by they must take to the bievement goals. It idents know where | |
| PEI | 1a RFOR RATI | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |

| - | lb. Us | e distri | ct adopted ci | ırriculum g | uides and co | ontent knou | vledge to de | esign coheren | nt lessons. |
|---------------|---|-----------------------------------|---|--|---|--|---|---|---|
| | | Unsa | TISFACTORY | PROGR | RESSING | Profi | CIENT | Exemi | PLARY |
| EFFECTIVENESS | Curriculum and Assessment Alignment | do not al adopted | plans, when available, lign with the district curriculum guides istrict assessments. | Lesson plans are the district adopt and district asses | e partially aligned to red curriculum guides ssments. | Lesson plans clo district adopted and district asses | curriculum guides | | ow to "unpack" the rriculum guides and |
| OF C Kn | | outdated Informat | plans reference l content knowledge. tion presented in class content errors. | Lesson plans are based on a general understanding of content knowledge. While information presented in class is accurate, it may not reflect the most current knowledge of the discipline. | | Lessons plans ar content knowled presented in clas current. | | Lesson plans are by content knowledge presented in class i and consistent with concepts or sound discipline. | a. Information s accurate, current n well-established |
| INDICATORS | Lesson and/or Unit Design | inadequa do not fo progress | and unit planning is ate. Learning activities ollow an organized sion and time ons are unrealistic. | activities or reso focused on objec and pacing of lea | units are based on urces, rather than trives. Progression arning activities is me allocations are nable. | around clearly d objectives. Progr of the planned le (instructional str activities, use of | ression and pacing earning time rategies, student resources, s) is constant, with | explicit attention to demonstration of le objectives. The pro- | activities, and |
| Р | 11 ERFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

| | UNSA | FISFACTORY | PROGR | ESSING | PROFICIENT | | EXEMPLARY | | |
|---|---|--|--|----------------------|--|------------------------|---|--|--|
| Posts Lesson Objectives | found or | objectives cannot be the teacher simply ist of activities. | Posts lesson object grade level and/or The objectives are focus student's at | e not used to re- | grade level or cou or skills. The less | s student attention at | Posts lesson objectives that align to cross disciplinary, grade-level or cours essential content and skills. The objectives serve to effectively focus student's attention to learning targets throughout the lesson. | | |
| Student Understanding of Lesson Objectives | of Tesson objectives are not known to students and students do not know what they are expected to know and be able to do. | | Although students are aware of where to find the posted lesson objectives, they rely on teacher direction to focus them on what they are expected to know and be able to do. | | Lesson objectives are written in student-friendly language and students understand what they are expected to know and be able to do by the end of each lesson. | | Students have been well prepared to know that the lesson objective and the demonstration of learning provide direction for them in understanding exactly what they are expected to know and be able to do. This clarity promote both autonomy and independence in accomplishment of student tasks. | | |
| Plans for DOL's | Learning develope instructi | nonstration of g (DOL) is not ed in advance of on and/or not with the lesson e. | The Demonstration (DOL) is minimal may be loosely co- lesson objective. | lly developed and/or | The Demonstration (DOL) is develops instruction and is lesson objective. | ed in advance of | are designed in adv | | |
| 1 | с. | | | | | | | | |

| Standard #1 | | | | | | | |
|-----------------------|----------------|----------------------|----------------|--------------|---------------|----------------|-----------|
| Overall Rating | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

Name: _____

Date:____

PERFORMANCE STANDARD #2: USE OF DATA TO INFORM INSTRUCTION Professional educators use data to inform instruction.

Educators should know and be able to:

| | | UNSA | TISFACTORY | Progri | ESSING | Profi | CIENT | Ехем | PLARY |
|------------|---|---------|--|--|--|--|--|---|---|
| CTIVENESS | Use of Electronic Data Management Tools | provide | n someone else to student ment data. | | Accesses electronic data management tools to view class achievement results. | | a management tools to achievement results groups of students. | Regularly accesses and systematically uses electronic data management tools to retrieve data, organize data tables and create profiles on multiple measures of individual and group student achievement results. | |
| OF EFFECTI | b b c c c c c c c c c c | | Attempts to make instructional decisions linked to analysis of data, although inferences about the data may not be complete. | | Makes accurate us achievement data v instructional decisi | when making | Accurately draws inferences from multiple data sources with which to make decisions about instruction for both whole group and individual student instruction. | | |
| INDICATORS | | | o make changes in | Examines data at tuses these data whinstruction. | the group level and ten planning | strengths and chall disaggregated grou is appropriately us | ips of students which | item level to find challenges both f groups and for in Uses these data to and modify instru- | or disaggregated dividual students. o accurately refine |
| P | 2a ERFOR RATI | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

2a. Focus on improving instruction using data.

| | | 2b. Us | e a variety c | of assessmen | t methods ı | vhen designi | ng classroor | n assessmer | nts. | |
|-----------------------------|-----------------------|---|--|--|---|--|---|---|--|--|
| | | UNSA | TISFACTORY | PROGRI | ESSING | Profi | CIENT | Ехем | PLARY | |
| INDICATORS OF EFFECTIVENESS | Assessment Methods | assessm that is n evidenc | e type of classroom nent method is used not aligned with the ce outcomes in the lum guide. | assess all types of may be loosely ali | ds (e.g., end of d response tests) to learning, which | Appropriately mate assessment method communication, se constructed respon performance tasks) outcomes in the cu | ls (e.g., personal elected response, use, portfolios and) with evidence | Evidence of a well-balanced classroom assessment system is in place which uses a variety of assessment methods (e.g. personal communication, selected response, constructed response, portfolios and performance tasks) that matches intended purpose and is closely aligned with evidence outcomes in the curriculum guide. | | |
| | Classroom Assessments | Classro of poor | oom assessments are quality. | Uses prepared assessments with multiple choice responses as the main criteria for determining what students know. | | Creates a variety of classroom assessments that are a good measure student learning of the lesson or unit objectives. Assessment tasks provide varied options for students to demonstrate what they know and are able to do. | | student learning objectives. Class are a function of time. Assessmen embedded withir | accurately measure of the lesson or unit room assessments learning and not t tasks may be the lesson and/or nance component for nstrate what they | |
| INDIC | Common Assessments | Does not implement or contribute to the development of common assessments. | | Cooperates with colleagues to implements common assessments. Compares results. | | Collaborates with colleagues to develop and implement common assessments. Engages in data-dialogues with colleagues to better understand how to use common assessment results to improve future instruction. | | Collaborates with colleagues to design and implement common assessments. Actively participates in data-dialogues with colleagues to evaluate the results from common assessment tasks and uses that information to re-teach or improve future lessons. | | |
| | 2b RFORI RATI | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |

| | | | 2c. I | nvolve stud | lents in asse | essing their o | own learnin | g. | | |
|---------------------|----------------------------|---|---|---|--|---|--|--|---|--|
| | | Uns | ATISFACTORY | PROGE | RESSING | PROFI | CIENT | Ехем | PLARY | |
| EFFECTIVENESS | Scoring Criteria | the asse | s are not made aware of essment scoring criteria nce of the lesson or | in the process t time for practic assessments. St | for success too late o allow adequate e prior to taking sudents may not be what they need to | Students have the sadvance of the les on the scoring crit identify what they improve performa | son or unit. Based teria, students can need to do to | ☐ Students are very familiar with the scoring criteria provided in advance of the lesson or unit. Based on the scoring criteria, students are able to take responsibility for improvements to their work by focusing on what needs to be done to move to the next performance level. | | |
| INDICATORS OF EFFEC | Student Self-Monitoring | system student and/or o set up f | cher does not have a in place for tracking achievement results does not have a system for students to know ey are doing. | ☐ The teacher takes responsibility for monitoring achievement results for students. Without active involvement in monitoring their own learning, students wait for the teacher to let them know their level of proficiency. | | The teacher has a requires active tea order for students achievement resul Students have opp practice self-moni system, students k proficiency agains criteria. | icher prompting in to monitor their tts over time. portunities to toring. By using the mow their level of | achievement resul is provided to stud their self-monitori includes an organi to keep artifacts th | dents to become monitoring their own ts over time. Feedback lents on the quality of ng. The system zed way for students lat document their y against established | |
| INDICA | Student Goal Setting | anecdot | cally provides tal information to s about how they are | about how to u achievement da | nts with information nderstand ata. The teacher sets tors progress for | Coaches students to interpret their o data and to set foc goals for improvin performance. Stud in monitoring thei | wn achievement cused, yet realistic ng their lents are supported | students to analyze achievement data in setting specific, | and supports students yet challenging goals nance. Students create | |
| PEI | 20 RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |
| G | tand | ard #2 | | | | | | | | |
| _ | | Rating | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |

| N | ame: _ | | | | | | | Date: | _ | | | |
|-----------------------------|-------------------------------|------------|--|--|--|--|---|---|---|--|--|--|
| | PER | RFOR | MANCE S Pro | | RD #3: DE ducators deli | | - | | CTION | | | |
| Ed | ducators | s should k | now and be able to: | | | | | | | | | |
| | 3a. Instruct bell to bell. | | | | | | | | | | | |
| S | | Uns | ATISFACTORY | Prog | RESSING | PROF | ICIENT | Ехем | PLARY | | | |
| IVENE | Engages Within 1 Minute | time ge | cher wastes too much etting the attention of ts to begin the lesson. | | es instructional time nts in the learning after | The teacher engr one minute of be | | Students are taught to be self-direct learners who engage in learning activities within one minute of the bell. | | | | |
| OF EFFECT | Transitions | | ions are chaotic, with ime lost between lesson nts. | results in some | | time. Students i | ares transitions are loss of instructional nove efficiently from ment to the next. | ☐ Transitions are designed as instructional opportunities with very little down-time. Students are able to self-progress from one learning segment to the next through well- established routines. | | | | |
| INDICATORS OF EFFECTIVENESS | Purposeful Closure | | son ends abruptly t purposeful closure. | number of stud perfunctory in effectively prep | engages a limited ents. Lesson closure is nature and does not pare all students for tice and/or to link the e learning. | the learning account of the students for following the students for followi | re to the lesson. | result, students le with a clear sens are prepared for can make connect | re to the lesson. As a eave the classroom e of accomplishment, follow-up practice, ctions with future better able to self- | | | |
| P | 3a Erfor Rat | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | | | |

| | | | 3b. Use a v | ariety of ins | structional s | trategies to | focus instri | iction. | |
|---------------|---|---|--|--|--|--|--|--|--|
| | | UNSA | TISFACTORY | PROGR | RESSING | PROF | ICIENT | EXEM | PLARY |
| EFFECTIVENESS | Selection of Instructional Strategies | classroo | instructional focus, m time is often filled ivities that merely e time. | Selects instructional strategies specific to the subject matter to support student understanding. | | Selects multiple strategies that se and cognitively e | rve to maintain focus | ☐ Strategically selects from an extensive repertoire of instructional strategies to design meaningful learning experiences that challenge all students to be cognitively engaged throughout lesson. | |
| OF | Instructional Delivery | Instructional delivery is poorly executed and significantly lacks learning experiences that engage students. | | Instructional delivery (activities, groupings of students, materials, and resources) engages some, but not all, of the students in the learning of content and skills. | | ☐ Instructional delivery (activities, groupings of students, materials and resources) is effective in engaging students in important learning of content and skills. | | ☐ Instructional delivery is well executed (activities, groupings of students, materials and resources) and effectively leads to student engagement in significant learning of content and skills. | |
| INDICATORS | Directions and Expectations | oral dire to the stu with que | ther's written and/or ctions are confusing udents, leaving them estions about what supposed to do. | causing students teacher to repeat Explanations of prepare all stude | metimes unclear, to frequently ask the the directions. content do not | of detail and are Explanations of teaching importa effectively prepa | n an appropriate level clear to students. content and pre- | The teacher's wri directions anticip misunderstanding accordingly. The students well for content by pre-tea vocabulary, scaff complex ideas an classroom experie appropriate, yet c | ate possible student g and plans teacher prepares understanding aching important olding of more d insuring that ences are |
| Р | <i>31</i> ERFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

| | | | | 3c. En | gages studer | ıts in learni | ing. | | | |
|--------------------------|---------------------------------|--|--|--|---|---|---|--|--|--|
| | | Unsa | ATISFACTORY | PROG | RESSING | Prof | TICIENT | Ехем | PLARY | |
| TIVENESS | Active Engagement | classroo than act busy we | learning in the om to be passive rather tive. Lecture and/or ork characterize the g experiences. | | ng experiences are er-directed, the teacher th engagement | Creates an expe engagement that process. Facilita experiences that collaboration. | t learning is an active ates learning | Creates an expectation that learning is active not passive. Facilitates challenging learning experiences that promote collaboration, independent learning and choice for all students. | | |
| RS OF EFFECTIVENE | Multiple Response Techniques | Calls on one student at a time to respond. | | Frequently attributes the correct responses of a few students to the entire class. | | ☐ Solicits responses from all students (e.g. to write a response, to give a thumbs up or down, to ask questions, to hold up an answer on a dry erase desk board) to show they are understanding. | | Expects thoughtful responses from all students (e.g. to write a response, to give a thumbs up or down, to ask questions, to hold up an answer on a dry erase desk board) that show they are deepening their understanding of the lesson. | | |
| INDICATORS | Class Discussions | The teac discussi | cher monopolizes class ions. | engaging all stu | /or a few students | | discussions. Students th opportunities to | taught to take an | pares students to bute to class Idition, students are active role to ensure ve an opportunity to | |
| PE | 30 RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |

| | | | | 3d. Contini | ually checks | for underst | anding. | | | |
|---------------|-------------------------------|---|--|--|---|---|---|---|---|--|
| | | Unsa | ATISFACTORY | Prog | RESSING | Prof | ICIENT | EXEM | PLARY | |
| EFFECTIVENESS | Lesson Sequence and Pacing | checks f during the checks f adjustme lesson se | her does not use for understanding he lesson. Without for understanding no ents are made to the equence or pacing udents are confused. | during the lesso teacher may adj | for understanding n. However, the ust future lessons tt response data at the | Based on classro | g during the lesson. oom response data the he lesson sequence | ☐ The teacher plans for a variety of checks for understanding during strategic points in the lesson. The teacher quickly adjusts the lesson sequence and pacing based on student response data to support individual student success. | | |
| OF | Questioning Strategies | Teacher questioning is of poor quality presenting low cognitive challenge to students. | | Only some teacher questioning strategies invite a thoughtful response. | | Teacher questioning strategies require students to extend their thinking and elaborate their answers. | | | students to think end or justify their tful questions serve | |
| INDICATORS | Implementation of DOL's | Learnin | no Demonstration of g (DOL) or the lesson ends abruptly. | | ion of Learning ersome, and difficult formation from. | | on of Learning eted in a short period asy to understand. | the teacher to ass | | |
| PEI | 30 RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |

| | | | | Be. Deliver 1 | rigorous an | d relevant o | content. | | | |
|---------------------|---|------------------------|--|------------------------------------|---|--------------|--|--|-----------------|--|
| | | Uns | ATISFACTORY | PROGR | RESSING | Profi | CIENT | Ехемі | PLARY | |
| EFFECTIVENESS | Rigorous and Relevant Curriculum | for the m and/or cl | and/or units are too easy najority of students ass time is spent on busy h low intellectual ent. | majority of clas knowledge leve | Lessons and/or units spend the majority of class time on knowledge level tasks that may require only some intellectual engagement. | | units are designed nts with rigorous is intellectually | Lessons and/or units are designed that maximize productive time focused on high levels of rigor and relevance that challenge students to be intellectually engaged throughout. | | |
| INDICATORS OF EFFEC | learning and knowledge. The teacher does not explain or leaves | | Assumes that students are able to make the link to prior learning and knowledge when presenting new content. The teacher spends very little time helping students understand the relevance of concepts to their lives. | | Presentation of new content is grade level appropriate and students are able to connect prior knowledge and experiences with the new material being introduced. The teacher uses current examples and prerequisite knowledge known to students to illustrate concepts and make the content relevant for student's lives. | | with students' prior experiences. The te prerequisite knowle students to illustrat skillfully bridges co | oriate and links well r knowledge and eacher adeptly uses edge known to | | |
| INDIC | Relevance for Students | interestin | tion of lesson is not ng. Students are bored volved in learning. | | they find it students follow the ions and do what is | | d can state how the udied is relevant to | Students find the le can explain how th studied is relevant t | e subject being | |
| P | 30 ERFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |

| | | | 3 <i>j</i> | f. Integrate | 21st Centur | ry Skills in in | struction. | | |
|---------------|---|---|----------------|---|----------------|---|---|---|---|
| | | Unsa | ATISFACTORY | PROGR | RESSING | Profic | CIENT | Exemi | PLARY |
| EFFECTIVENESS | Skills of a 21 st Century Learner | Century Skills (e.g., critical thinking and reasoning, problem-solving, information literacy, collaboration colf | | □ Lesson and/or unit design helps students to develop skills in using at least one 21 st Century Skill (e.g. critical thinking and reasoning, problem-solving, information literacy, collaboration, self- direction and/or invention). | | Lesson and/or unit strategies for teach Skills (e.g., critical reasoning, problen information literac self-direction and/o | hing 21 st Century I thinking and n-solving, sy, collaboration, | Lesson and/or unit of provides opportunit demonstrate 21 st Ce critical thinking and solving information collaboration, self-o invention). | ies for students to entury Skills (e.g., 1 reasoning, problem- 1 literacy, |
| OF | Materials and Resources | Instructional materials and resources are inappropriate for the grade level or course and/or are used ineffectively. | | Instructional materials and resources limit student access to different perspectives. | | Selects a variety of appropriate instructional materials and resources that provide students with different perspectives. | | Secures a variety of and resources to en instructional experi diverse perspective | hance and extend ences reflective of |
| INDICATORS | Technology Integration | Technology is not used to promote organizational efficiency, support instruction, and/or is used inappropriately. | | ☐ The teacher experiments with technology to promote organizational efficiency or support the subject matter. However, the technology <i>may</i> serve as a distraction from accomplishing the lesson or unit objectives. | | When technology organizational effi- understanding of c appropriate to acco lesson or unit obje | ontent, and is omplishing the | which serves to ma | priate to |
| PEI | 3j RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

| | | | 3g. | Provides f | eedback ab | out student p | proficiency. | | |
|--------------------------|---|---|---|--|---|--|--|---|--|
| | | UNSA | ATISFACTORY | PROGR | ESSING | PROFIC | CIENT | EXEMI | PLARY |
| IVENESS | Timely Feedback | | èedback is given, it is e, too late. | ☐ Feedback is provided at the end of units of study. This level of feedback generally does not provide information for students to make error corrections soon enough to improve performance for the next assigned task. | | | | Feedback on assign and major activities reinforces what stu Further, the feedba strategies for stude order for them to in performance for the | s is timely and dents did well. ck outlines specific nts to practice in |
| ts of effectivene | Homework | not clea Homew busywo confusi not a sy | vork expectations are ur to students. vork assigned as vrk and/or may be ng to students. There is vstem in place for ng and managing ork. | lesson, although a clear connecti concepts and sk lesson and the h may have diffic what is expecte | Homework is planned as part of the lesson, although there is not always a clear connection between the concepts and skills taught in the lesson and the homework. Student may have difficulty understanding what is expected of them. Assigning and managing | | gned to reinforce oncepts and skills tudents know the omework ow it will be ts know the system assign and manage | most important lea skills. The scoring completion of hom in advance. An effi place for assigning | force and expand the rning concepts and criteria for successful ework are provided cient system is in and managing ared responsibility by |
| INDICATORS | Grading and Reporting Student Learning | subjecti general their cu until the semeste | is inconsistent, <i>may</i> be ive, and students ly do not know what mulative grade will be e end of the quarter or er. Grading of nents is incomplete. | Grading and rep learning is com the unit. Grade reports are com school schedule | pleted at the end of s and progress pleted per the | The teacher has designed a grading and reporting system for documenting student learning. This is shared with students and parents in advance. Grades and progress reports are completed and updated regularly to allow students to check their own progress. | | used for grading ar learning. The gradi weighted to reflect learning targets on the most important proficiency. Grade | nicating the system d reporting student ng system is proficiency of the most recent and evidence of student s and progress reports updated regularly to |
| PEI | 3g RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |
| Ov | | ard #3 Rating | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

Name: ______

Date:____

PERFORMANCE STANDARD #4: INTERVENTIONS TO MEET DIVERSE NEEDS

Professional educators increase the probability of advancing individual student achievement.

Educators should know and be able to:

4a. Differentiate instruction based on student needs and background

| | | | 00 | | | Ŭ | | | | | |
|-------------------|--|-------|---|--|--|---|------------------------|--|-------------|--|--|
| S | | Unsa | ATISFACTORY | Progr | RESSING | PROF | FICIENT | Exem | PLARY | | |
| ECTIVENESS | Differentiation Techniques | | not differentiate tion for highly able ts. | students without c | niques for highly able clearly defining the at are being addressed | Appropriately ir differentiated in to meet the need students. | structional techniques | Analyzes student achievement data to effectively design and differentiate instruction to challenge highly able students. | | | |
| ATORS OF EFFE | Differentiate for and Abilities and Abilities and Abilities. | | | Requires support from others to be able to differentiate instruction for students with varying learning styles and abilities. | | Provides evidence of incorporating various differentiated instructional strategies (e.g., tiering or compacting lessons) to meet the needs of students with varying learning styles and abilities. | | Efficiently and appropriately differentiates instruction and assessment by content, process and/or product to address the unique learning differences of students that have a wide range of learning styles and abilities. | | | |
| INDICAT | tuno survey addressing | | as are planned using a ize fits all" approach, o variation for sing diverse student ounds or interests. | all" approach, group instruction, there spot" adaptations to me interests. | | | | lessons using cul | incorporate | | |
| P | 4a ERFOR RATI | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | | |

| | 4 | b. Implei | ments interi | ventions wi | | ind adjusts i | nterventions | s basea on re | esults |
|---------------|--------------------------------|---|-----------------|--|----------------|---|---|--|--|
| | | UNSAT | ISFACTORY | PROGR | ESSING | Profi | CIENT | Ехем | PLARY |
| EFFECTIVENESS | Response to Intervention | process an collaborate service pro | lity in the RTI | Attends RTI meetings to discuss concerns for specific students. | | | ng RTI protocols and ial service providers | of the RTI team | vith special service |
| OF | Intervention Implementation | Makes no effort to implement interventions or maintain fidelity to the intervention model for students who have learning differences. | | Requires additional skill development in effectively implementing selected interventions for students who have learning differences. | | Implements interventions for individual students who have learning differences while maintaining fidelity to the intervention model. | | Strategically implements and manages various research-based interventions for multiple students while maintaining fidelity to the intervention model(s). | |
| INDICATORS | Progress Monitoring | Progress monitoring data is not available. | | Progress monitor recorded. | ring data is | For students who r | require more intense frequency of progress | and analyzes disc improve interven Uses many forms monitoring tools | appropriately and rets results to adjust |
| PEI | 4b RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

| | | Uns | ATISFACTORY | Prog | RESSING | Prof | FICIENT | Exem | IPLARY | |
|-----------------------------|------------------------------------|---|--|--|----------------|---|---|---|---|--|
| DRS OF EFFECTIVENESS | Plan for Special Learning Needs | to plan in the g classroo needs (e | information is not used instruction for learners eneral education m who have special e.g., ELL, GT, Special on and 504 students). | Uses student information that is provided by others to plan for learners with special needs (e.g., ELL, GT, Special Education and 504 students) who are in the general education classroom. | | to plan instructi general education have special lea | es student information on for students in the on classroom who rning needs (e.g., al Education, and 504 | A system is in place for accessing, retrieving, organizing, and analyzing information for planning instruction for students with special learning needs who are in the general education classroom (e.g., ELL, GT, Special Education and 504 students). | | |
| | Individual Student Plans | ☐ Fails to implement accommodations and/or modifications as specified in individual student plans (e.g., IEP's, ILP's, and 504's) when students are in the general education classroom. | | ☐ Implements required accommodations and/or modifications outlined in individual student plans (e.g., IEP's, ILP's, and 504's) with support from others when students are in the general education classroom. | | Appropriately implements accommodations and/or modifications as prescribed by individual student plans (e.g., IEP's, ILP's, and 504's) when students are in the general education classroom. | | Uses individual student plans (e.g., IEP's, ILP's, and 504's) to effectively implement accommodations and/or modifications when students are in the general education classroom. | | |
| INDICATORS | Interdependence | Resists or is passive in collaborating with others to implement and monitor individual student plans. | | Allows others to take the lead in directing, implementing and monitoring individual student plans. | | | l/or co-teaches with to implement and ual student plans. | | as a team with other tinually monitor and | |
| PEI | 40 RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |

| Standard #4 | | | | | | | |
|-----------------------|----------------|---------------|----------------|--------------|----------------------|----------------|-----------|
| Overall Rating | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

Name:

Date:

PERFORMANCE STANDARD #5: CLASSROOM ENVIRONMENT *Professional educators establish a culture that is conducive to student well-being and learning.*

Educators should know and be able to:

| | | | 5a. Cont | ribute to a | safe and ord | <u>erly learnn</u> | ng environi | nent. | |
|---------------|------------------------------------|---|---|--|----------------|--|---|---|--|
| | | UNSA | ATISFACTORY | PROG | RESSING | Profi | CIENT | EXEMI | PLARY |
| EFFECTIVENESS | Rules and Regulations | school b regulation comprote of comp procedu and/or n supervis | ds, defies, or ignores behavioral rules and ons. Student safety is mised by teacher's lack bliance with emergency res. Is non-compliant begligent with regard to sion of students inside side the classroom | behavioral rules and regulations and/or is not clear about established procedures in emergency situations. Supervision of students inside and outside the classroom lacks an appropriate level of | | rules and regulation emergency proce student safety ne | ions and established edures to insure eds are met. The udents both inside lassroom is at an | established emergen insure student safety met. Is fully engagec active supervision of and outside the class evidence of students | les and regulations and cy procedures to needs are consistently I at all times with students both inside room setting. There is |
| OF | Safe & Organized Environment | The classroom arrangement is either unsafe or the use of space impedes learning. | | □ Creates an environment that is safe, but has a "neutral" feel to it. Limited attention has been given to use of space. The classroom arrangement, while not causing significant management problems, does not contribute to varied learning possibilities. | | The classroom environment is safe, organized and designed to support a student focus on learning purposes. Makes efficient use of available space. | | Establishes a comfor inviting learning env organized to facilitat Maximizes efficient space to support a va purposes. | ironment that is e a focus on learning. use of all available |
| INDICATORS | Physical Resources | Uses physical resources (e.g., furniture arrangement, technology, learning stations) poorly and/or learning is not accessible to some students. | | The use of physical resources (e.g., furniture arrangement, technology, learning stations) limits engagement and do not necessarily promote learning activities that are accessible to all students. | | learning stations) | al resources (e.g., ment, technology,) contributes to all ole to access learning | optimally to ensure t equally accessible to physical arrangemen | logy, learning stations) hat all learning is all students. The t of the classroom is student engagement o account individual ten arranging the |
| P] | 5a ERFOR RATI | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

5a. Contribute to a safe and orderly learning environment.

| | | | 5b. U | se effective | classroom | managemen | t procedures | S. | |
|---------------|--|--|---|---|--|---|---|--|---|
| | | UNSA | ATISFACTORY | PROGR | RESSING | Profi | CIENT | Ехем | PLARY |
| EFFECTIVENESS | Routines and Procedures | There are no established classroom routines and /or procedures are not reinforced. Students do not know classroom procedures resulting in confusion and a significant loss of wasted learning time characterized by student time off-task. | | routines are out are inconsistent students and/or teacher spends instructional tin | Procedures to manage classroom routines are outlined, although they are inconsistently followed by the students and/or teacher. The teacher spends too much instructional time redirecting student behavior. | | age routine tasks and ace resulting in that do not interfere . Routines and management of tasks and accomplished ways that do not m time." | tasks and materia in place resulting practices that ma learning. Proced | carrying out routine ils management are in highly efficient |
| OF | Learning Experiences and Activities | | | □ Learning experiences and activities are primarily managed by the teacher resulting in loss of learning time for some students who must wait for teacher directions. There are some inefficiencies in managing routine tasks that take time away from learning. | | Learning experiences and activities are routinely organized by the teacher in such a way that students can maximize time for learning. | | are highly organi facilitated by bot students who eac | |
| INDICATORS | Independent and Cooperative Work | and/or c are not c reinforc consider where s | ares for independent cooperative group work established and/or not ed - resulting in rable "down-time" tudents are not ively engaged in | waiting for tead order to engage | of known dents spend time cher re-direction in i in independent ative group work. | Procedures for independent and/or cooperative group work are known in advance and most students are engaged throughout the lesson in purposeful learning. | | cooperative grou themselves accou | following dependent and/or p work and hold |
| DEI | 5l |). MANCE | | | | | | | |
| F EI | RAT | | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

5b. Use effective classroom management procedures.

| | | | 5c. Effectio | vely manag | e student be | havior. | | |
|---------------|-----------------------------------|---|--|----------------|--|--|---|---|
| | | UNSATISFACTORY | Progr | ESSING | Profi | CIENT | EXEM | PLARY |
| EFFECTIVENESS | Discipline Plan | ☐ Has not established classroom rules and/or procedures. Standards of conduct are unclear to students. The teacher attempts to control the classroom through threats of referral or by increasing vocal intensity. The teacher spends an inordinate amount of time dealing with behavior issues. | Most students seem to understand the classroom rules and standards of conduct. Consequences for inappropriate behavior are inconsistently applied. The teacher is generally aware of student behavior, but may miss the misbehavior of some students. | | Explicit classroom of conduct are clea Consequences for behavior are reaso consistently applie demonstrates away the classroom and and prevents poter | ar to all students. inappropriate mable and ed. The teacher reness of events in often anticipates | Students contribute classroom rules an conduct upheld by classroom. Conseq inappropriate beha clear, and consisten Monitoring by the the classroom is su | d standards of all members of the uences for vior are reasonable, ntly applied. teacher of events in |
| OF | Re-direction Techniques | Lessons have numerous disruptions. | ☐ The teacher's repertoire of techniques to manage student behavior is limited; resulting in too much time spent redirecting student misbehavior. | | ☐ While students also monitor their own behavior, the teacher is skilled at using a variety of techniques to re- direct students back to the task of learning. | | respectfully. The f to maximize studen | rrecting one another focus of discipline is at learning time and spect for the rights of |
| INDICATORS | Circulation During Instruction | Remains basically stationary and is often inaccessible to many students. | Utilizes proximity to students during learning activities to prevent disruptive behavior. | | Circulates during instruction and learning activities to support engagement, interact with students and monitor behavior and learning. | | Circulates during instruction and learning activities to interact with students, prompt student thinking and assess progress. Exhibits a heightened awareness of the learning that occurs in all areas of the classroom. | |
| PER | 5c RFOR RAT | MANCE | Progressing I | Progressing II | Proficient I | D Proficient II | Proficient III | Exemplary |

| | | | 5d. Fo | oster collabo | oration and | self-regulati | on in stude | nts. | |
|---------------|---|--|--|--|----------------|--|---------------|---|--|
| 7.0 | | Unsa | TISFACTORY | Progr | ESSING | Profic | CIENT | Exemi | PLARY |
| EFFECTIVENESS | Fosters Self-Regulation in Students | approad student | one dimensional ch to directing learning. Students sive learners. | Primary responsibility for the students staying on task and focused on learning rests with the teacher. The emphasis is more on the "teacher as worker." | | ☐ Fosters self-regulation in students so that they are able to take responsibility for staying on task and focusing on improving their performance. There is an emphasis on the "student as learner." | | Develops self-regulating students who acknowledge they are being challenged academically and they assume responsibility for staying on task and focused on moving from one performance level to the next. There is a strong emphasis on the "student as producer." | |
| OF | Collaborative Decision Making | | ot promote student ration or decision | Uses a few strategies to engage students in collaborative activities that promote cooperation of students within the class. | | Engages all students in collaborative activities that promote communication, decision making and group responsibility to the classroom community. | | ☐ Facilitates the cond students demonstra collaboratively solv engaging in decisio classroom and/or s | te strategies for ving problems and on making in the |
| INDICATORS | Student Leadership | There is no evidence that student leadership opportunities are fostered. | | The teacher creates opportunities for individual students to have classroom responsibilities. | | Students are given opportunities for leadership in the classroom. | | There is strong evic fosters student lead classroom and/or th | |
| PI | 5a Erfor Rati | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

| | | | | 5e. Promote | e positive an | d respectful | rapport. | | |
|------------------|--|--|--|---|----------------|--|---|--|--|
| | | UNSA | TISFACTORY | Progr | ESSING | Profi | CIENT | EXEM | IPLARY |
| CTIVENESS | Student-to-Student Interactions | to-stude characte sarcasm Student | cher allows student- ent interactions erized by conflict, a or put-downs. interactions in the om are disrespectful. | ☐ The teacher reinforces student-to- student interactions that are appropriate, but there may be an occasional display of insensitivity to cultural or developmental differences among students. | | | | ☐ The teacher fosters a classroom culture in which student-to-student interactions are highly respectful. As a class, students have learned to be supportive of one another's individuality and developmental levels. The dignity of each student is consistently maintained and honored. | |
| ATORS OF EFFECTI | Teacher-to-Student Interactions | Teacher-student interactions reflect a lack of rapport between the teacher and students. | | Teacher-student interactions are cordial, but may not transfer to positive teacher-student relationships. | | ☐ Teacher-student interactions are positive and respectful rapport is demonstrated. Positive teacher-student relationships serve as a model for student learning and practicing of behaviors that contribute to a learning community. | | ☐ Teacher-student interactions serve as a model of positive and respectful rapport. Positive teacher-student relationships promote the development of socially competent students who are able to demonstrate behaviors that contribute to a learning community. | |
| INDICAT | Tolerance and Respect for Diversity | The teacher does not teach or model tolerance strategies. Teacher actions/words embarrass and/or devalue students. | | ☐ The teacher is beginning to address issues related to tolerance and respect for cultural differences, although expectations may not be consistently enforced. | | The teacher incorport teaching tolerance fostering respect for students. The teach expectations for de civility among men | strategies to students or multicultural her reinforces high emonstrations of | are respectful of students. Studen | ce strategies and room interactions that roulticultural its take responsibility h levels of civility |
| PI | 5e ERFOR RATI | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

| Standard #5 | | | | | | | |
|-----------------------|----------------|---------------|----------------|--------------|---------------|----------------|-----------|
| Overall Rating | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

Name:

Date:

PERFORMANCE STANDARD #6: LEADERSHIP

Professional educators have a responsibility for professional growth and positive leadership.

Educators should know and be able to:

6a. Understand their role and responsibility in implementing the District and/or Building Action Plan.

| | | Unsa | TISFACTORY | Progr | ESSING | Profi | CIENT | Exemp | PLARY |
|---------------|--------------------------------------|--------------------|--|---|--|---|---------------|--|---|
| EFFECTIVENESS | Leadersh | | □ Works collaboratively with leadership to fulfill the goals and priorities outlined in the School Action Plan. | | contributing to ful and priorities outli Action Plan by ser leadership capacit Chair, Grade Leve Collaborator, Buil Team, BAAC and committees), and | ☐ Actively participates in positively contributing to fulfillment of the goals and priorities outlined in the School Action Plan by serving in a building leadership capacity (e.g., Department Chair, Grade Level Leader, Content Collaborator, Building Leadership Team, BAAC and/or building committees), and demonstrates Level I Leadership Skills. | | ble in seeking more iented ways within district to fulfill the utlined in the on Plan (e.g., member ership Team, may be a rade Level Leader ding or district level nonstrates Level II | |
| TORS OF | Collegial Partnerships | reinfore implem | ot act in ways that ce the nentation of school ement efforts. | Maintains relationships with colleagues to fulfill duties that the school requires. | | Provides mutual support and cooperation with colleagues and administrators that contributes to improving the functioning of the school. | | ☐ Initiates positive relationships and forms collegial partnerships with colleagues, support staff, administrators, parents and others to contribute to the effective functioning of the school and/or programs within the district. | |
| INDICA | Focuses on Quality Instruction | and/or | s in disagreements is unsupportive of improvement efforts. | Supportive of the improving the q for students. | e school's focus on uality of instruction | Steps forward to su the school's focus quality of instructi | | improving the quality | inforcing ways to the school's focus on y of instruction for all sense of self-efficacy. |
| P | <i>6a</i> ERFORI RATI | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

| | 6b. I | Promot | e the concept | • • | | ing Commun wolvement. | ities throu | gh collaborat | tion and | | |
|---------------------|--|---------------------|---|--|----------------|--|---------------|--|-----------|--|--|
| | | Unsa | ATISFACTORY | Progr | RESSING | PROFICIENT | | EXEMPLARY | | | |
| EFFECTIVENESS | In the second seco | | development an effectively imp | Requires additional skill development and practice for effectively implementing the concepts of PLC's. | | Actively participates in a PLC to articulate the essential curriculum, design and gather relevant assessment data to inform instruction and implement and monitor effectiveness of intervention strategies. | | aborative skills that embers in working achieve common egies to achieve and use relevant data earn from one | | | |
| INDICATORS OF EFFEC | | | leagues in PLC's to | Takes some initial steps to engage in dialogues with colleagues in PLC's. | | Actively participates in a culture of professional inquiry with colleagues to improve best practices in PLC's, stays focused and moves the discussion forward. | | ☐ Facilitates dialogues that challenge self and others on the PLC team to continually improve PLC effectiveness (e.g., engaging in collective inquiry on questions specifically linked to student achievement, use of protocols, engaging in action research and practicing sense- making). | | | |
| INDIC | Professional Learning | knowled contribu | o effort to share dge with others or to ite productively to the onal learning of the | Exchanges ideas with other teachers and members of the team regarding such things as instructional materials and teaching strategies. | | ☐ Volunteers to participate in school or district professional learning making an important contribution to the work of the team. | | district professional learning making an important contribution to the work | | Shares best practice others through mod professional develo and outside the sch | leling or conducting pment both inside |
| PEI | 61 RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | | |

| | | | | 6c. Co1 | ntinue profe | essional grou | vth. | | |
|----------------------|------------------------------------|---------------------------------|--|--|----------------|---|--|--|------------------------------------|
| S | | Unsa | TISFACTORY | PROGRESSING | | PROFI | PROFICIENT | | PLARY |
| ECTIVENES | Life-long Learning | activitie | ot engage in ional development es other than for re renewal. | Participates in professional development opportunities to gain new skills. Seeks to improve teaching practices. | | Actively reflects on improving teaching practices, seeking new professional development opportunities to grow professionally. | | ☐ Challenges self to grow professionally providing evidence of life-long learning. Evidence of life-long learning is integrated into teaching practices enhancing effectiveness. | |
| RS OF EFFECTI | Mentorship and Peer Feedback | | ot seek or accept sk from mentors or | Seeks and accepts support from a mentor and/or peers. | | Positively impacts the work of other educators through mentorship and/or peer feedback. | | Serves as a skilled mentor for other educators. Takes leadership role in peer feedback and/or establishes mentorship opportunities for students. | |
| INDICATORS | Performance Goal Setting | for self providin monitor | w performance goals and/or has difficulty ng evidence of ring or meeting ual performance | Develops individu goals and monitor | | | s that align with the an and has a strategy on progress in | and/or exceed the g district/building act | nance goals that meet goals in the |
| PI | 60 ERFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |
| | | | | | | | | | |

| Standard #6 | | | | | | | |
|-----------------------|----------------|---------------|----------------|--------------|---------------|----------------|-----------|
| Overall Rating | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |
| a | | | | | | | |

Name:

Date:____

PERFORMANCE STANDARD #7: PROFESSIONAL RESPONSIBILITIES

Professional educators have a responsibility to the profession, district, parents, students and the public.

Educators should know and be able to:

7a. Adhere to federal laws, state statutes and regulations pertaining to education, the Board of Education (BOE) policies, and school rules

| S | | UNSA | TISFACTORY | Progri | ESSING | Profic | CIENT | Ехемр | LARY |
|---------------|---|--|---|---|--|--|---|---|---|
| EFFECTIVENESS | Legal and Professional Responsibilities | Disregards or has no awareness of legal and professional responsibilities pertaining to education. | | ☐ Has a limited understanding and seeks to raise awareness of their legal and professional responsibilities pertaining to education. | | Understands and abides by the legal and professional responsibilities pertaining to education. | | ☐ Fully understands, abides by and supports the legal and professional responsibilities pertaining to education The teacher acts proactively in seeing that colleagues comply with standards excellence. | |
| OF | Compliance | Does not comply with school rules and district policies and procedures. | | Inconsistently complies with school rules and district policies and procedures. | | Complies fully with school rules and district policies and procedures. | | Complies with school rules and district policies and procedures. Actively contributes to solutions that promote effective implementation of policies and procedures. | |
| INDICATORS | Confidentiality | professi | rds the legal and ional aspects of entiality practices. | Seeks clarification of confidentiality initiative to do res questions, and cor colleagues about to regard to confiden | earch, ask nmunicate with best practice with | Maintains the legal aspects of confider Has a working kno as evidenced by th regarding how, wh and with whom con information is shar | ntiality practices. wledge of the law e decisions made en, where, why, nfidential | | confidential priately. Acts in support decisions v, when, where, why, fidential information |
| PI | 7a ERFOR RATI | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |

| | | | | 7b. Dei | nonstrate p | rofessionali | ism | | | | |
|--------------|-----------------------------|-------------------------------|---|--|--|---|---------------------|---|-------------------|--|--|
| S | | UNS | ATISFACTORY | Progi | RESSING | Prof | PROFICIENT | | EXEMPLARY | | |
| EFFECTIVENES | Respectful Workplace | behavio with stu and/or | as disrespectful or when interacting udents, parents, staff the community. s respectful workplace ors. | Interactions with students, parents, staff and the community are neutral. Complies with respectful workplace behaviors. | | Consistently models respect for others when interacting with students, parents, staff and the community. Models respectful workplace behaviors. | | Promotes a culture focused on exemplifying respect for others. Adheres to high standards of professionalism characteristic of respectful workplace behaviors. | | | |
| OF | Honesty and Integrity | conduc | s unethical or dishonest t when dealing with s, parents and/or ues. | Uses poor judgment when dealing with students, parents and/or colleagues. | | Deals with students, parents and/or colleagues with honesty and integrity. | | Displays the highest level of ethical and professional conduct acting honestly and with integrity when dealing with students, parents, colleagues and/or the community. | | | |
| INDICATORS | Other Duties as Assigned | assigne | from assignment and d duties and/or is lly late. | | nent and other duties sually present and on | assignment and | ementation of their | Assumes full resp improves upon, t efficient impleme assignment and c assigned. | entation of their | | |
| PEI | 7b RFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | | |

| | | | 7c. | Effectively o | communicat | es and solve | es problems. | | | |
|------------------|--|-------------------|---|---|-------------------|---|--|---|--|--|
| S | | Unsa | TISFACTORY | PROGR | RESSING | PROF | ICIENT | EXEMPLARY | | |
| ECTIVENES | Poorly communicates to students, staff, families, colleagues and/or the community. Communication neither is accurate, understandable nor is it sent in a timely fashion. | | | Communicates information adequately using oral, written and/or electronic methods. | | manner with mu | , | Effectively communicates with diverse audiences in a manner that supports the welfare and success of students and the organization. Communication serves to advance understanding in challenging situations. | | |
| TORS OF EFFEC | Conflict Resolution and Decision Making | identify solutior | l involvement in ving and seeking ns to issues. Solutions en have an adverse | Makes limited contributions when identifying and seeking solutions to effectively address building or academic issues. | | Actively participates to identify and seek solutions using conflict resolution and decision making strategies that effectively address building or academic issues. | | ☐ Facilitates and models strategies for identifying and seeking solutions to building/district level professional and/or academic issues. | | |
| INDICAT (| Professional Composure | become | omposure or es defensive when vith a difficult n. | Requires reassurar maintain composu conflict or difficul | re in the face of | | sibility for fessional composure nflict or difficult | using a variety o methods, as well | diffuses conflicts f communication as conflict resolution calming presence conflict or | |
| P | 7c ERFOR RAT | MANCE | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary | |

Г

| Standard #7 Overall Rating | Unsatisfactory | Progressing I | Progressing II | Proficient I | Proficient II | Proficient III | Exemplary |
|-------------------------------|----------------|---------------|----------------|--------------|---------------|----------------|-----------|
| | | | | | | | |
| Comments: | | | | | | | |